## BUILDING AN ENTERPRISING CULTURE SCALING IMPACT THROUGH COLLABORATION

### BUILDING THE SOCIAL ENTERPRISE HUB

SAINT JOHN, NB

















Presentation by: Seth Asimakos, GM, Saint John Community Loan Fund

SAINT JOHN COMMUNITY LOAN FUND Presentation for: Local Prosperity Conference, Miramichi, NB November 4, 2016

## 27%

## Our Mission

improve social conditions; promote economic independence; foster entrepreneurship in our community

Create income

**Build assets** 

Attain greater self-reliance



## 1<sup>st</sup> Loan







NB Telegraph-Journal | Personal Finance As published on page C1/C4 on July 27, 2004

LOANS

#### Port City fund helps groom small business

#### BY DAVID KELLY

Telegraph-Journal

Like many other prospective entrepreneurs, Sue Martin sought help from banks when she was trying to set up a pet grooming business.

When they turned her down, she turned to the Saint John Community Loan Fund, a non-profit organization that uses private investments to help people with limited income start, or spruce up, small businesses.

Ms. Martin, who suffers from fibromyalgia, was



(Cindy Wilson/Telegraph-Journal)
Sue Martin grooms Chance, a
Shih Tzu, at Broadway Dog







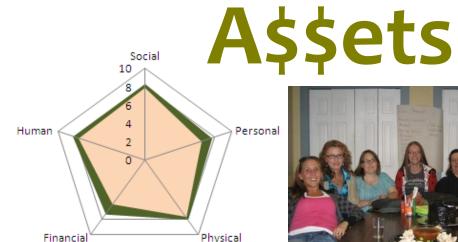






#### **BUILDING AN ENTERPRISING CULTURE**







Youth + Entrepreneurship = Success!



## **Enterprising Women**



### 2009

#### Pawn shop to Loan Fund & Housing













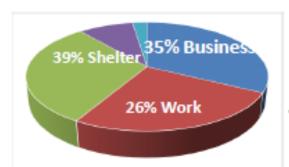
## impact impact



## 3398 people building skills

375 per year, building skills to take the next step forward

231 loans avg. of 17 loans per year, financing futures



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\$390,968 loaned \$199,454 repaid \$106,529 w/o

One renovated building!

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108 people back to work 84 businesses launched 77 people in better housing 69 people returning to school

## A Social Enterprise hub

15,000 square feet 3 floors Three floors 1<sup>st</sup> floor – enterprises 2<sup>nd</sup> floor – training 3<sup>rd</sup> floor – innovative organizations **BUILDING AN ENTERPRISING CULTURE** 

Saint John Community Loan Fund

# Why it makes sense

## Great Organization in Sub standard non profit space



## the neighbourood

Waterloo Villa	age
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	Indicator	2001 (%)	2006 (%)	City
	Poverty Rate	50.7	56.1	20.8
1	High School Non-Completion		39.7	22.6
	Labour Force Participation Rate	50.0	53.2	60.2
1	Rented Dwellings	91.6	93.6	43.6

## It Fits

need (re)urban intensification and mixed use

promote culture of entrepreneurship and locally-owned businesses











## foster a culture of entrepreneurship strengthen collaboration

For Job creation; For Poverty reduction

## It Fits



## Building strategic projects that build the economies of Atlantic Canada

Assisting entrepreneurs, investing in infrastructure, accessing capital



Atlantic Canada Opportunities Agency

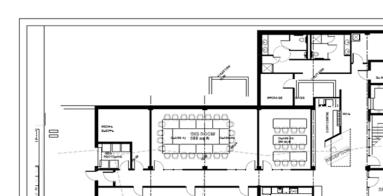
Agence de promotion économique du Canada atlantique

## Target tenant/partner

entrepreneurial non profits micro entrepreneurs social enterprises

#### The Value:

- cluster effect for innovation, for purchasing, for leveraging investment
- leading technology
- multiple and flexible meeting space
- central location
- affordable rent
- enterprise support and acceleration



# So who do we have

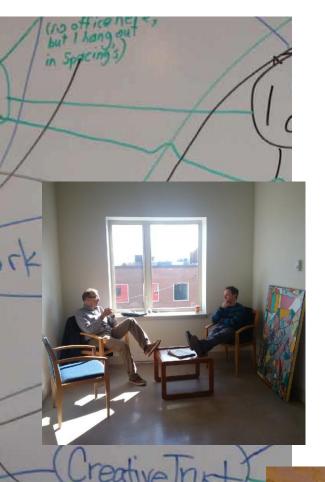
## the ground floor is about enterprise



#### second floor

- training rooms that are shared and active 9:00am 9:00pm
- can be collapsed and enlarged larger
- More than 100 people a day using the training

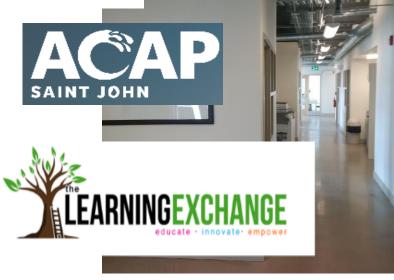




On the third floor, enterprising nonprofits work on poverty reduction, social enterprise, environmental stewardship and innovation.

Saint John Human





## Timeline of Pre-Construction Idea – Tenants/Partners - Financing

#### LOAN FUND BUILDING

Idea was first thought of when the LF building was being bought and renovated.



**L'EARNINGEXCHANGE** 

GERRY POND & SIR
JAMES DUNN
FOUNDATION
FUNDING

PROVINCIAL GOVERNMENT FUNDING

FEDERAL GOVERNMENT FUNDING



2010

2013

2014

2015

FALL2015

**SECURED** 

**GROUND** 

**ALL FUNDING** 



GETTING PEOPLE ON BOARD

The Loan Fund Board of Directors needed to provide approval before the project could move forward

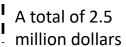




GREAT WEST TD BANK MCCAIN and other funders







**BREAKING** 





## **Timeline – Construction - collaboration**

**Collaborative Development** Officer



**Facilitated** meetings with EDs



**Contract Signed** With contractor.

Leases signed

Final all staff gathering

Collab.. Manual

Nov 2015

Jan 2016

Mar 2016

June 2016

Aug 2016

Oct 2016



















#### Still to do

- Get incubation room running
- Welcome desk
- Stone Soup Café
- Operational and Collaborative Manual

### **Lessons Learned**

- Take time with contract and details
- Raise more money than you need
- Definitely hire a development officer

## Next Three years

- Operational launch and testing and adjusting cashflows
- Ramp up the collaborative model
  - Build joint venture or two
- Pitch the next project to scale





## Next Three years

Oh...and grow the Hubcup!





## to Consider

Leveraging

Community Economic Development Corporations and Associations

CRA - Investments by registered charities in limited partnerships

## Three Final Points

- Think BIG
- 2. Never give up
- 3. Build partners





For More Information Please Contact Us

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